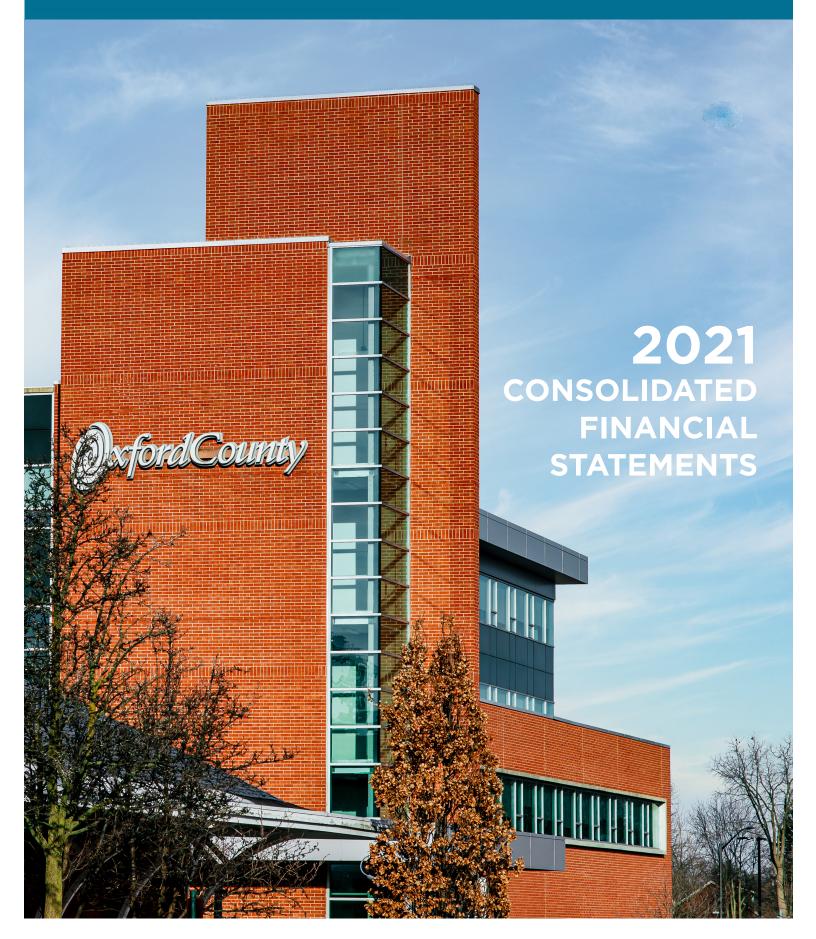


Growing stronger together



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INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the County of Oxford

Opinion

We have audited the accompanying consolidated financial statements of the County of Oxford, which comprise the Consolidated Statement of Financial Position as at December 31, 2021 and the Consolidated Statements of Operations and Accumulated Surplus, Change in Net Financial Assets, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the County of Oxford as at December 31, 2021 and its financial performance and its change in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the County of Oxford in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the County of Oxford's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the County of Oxford or to cease operation, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the County of Oxford's financial reporting process.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County of Oxford's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events or
 conditions that may cause significant doubt on the County of Oxford's ability to continue as a going
 concern. If we conclude that a material uncertainty exists, we are required to draw attention in our
 auditor's report to the related disclosures in the consolidated financial statements or, if such
 disclosures are inadequate, to modify our report. However, future events or conditions may cause the
 County of Oxford to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 8, 2022 London, Canada

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LICENSED PUBLIC ACCOUNTANT

Consolidated Statement of Financial Position

As at December 31, 2021 (comparative balances as at December 31, 2020)

	2021	2020
Financial assets		
Cash and cash equivalents	\$ 225,860,521	\$ 208,945,214
Short term investments (Note 1)	34,693,274	30,347,541
Accounts receivable (Note 3) (Note 20)	19,811,898	19,781,505
Loans receivable (Note 4)	2,087,620	2,709,995
	282,453,313	261,784,255
Liabilities		
Accounts payable and accrued liabilities	30,583,827	28,307,276
Deferred revenue (Note 5)	31,540,254	26,269,10
Post retirement and employee future benefits (Note 6)	7,749,224	6,620,84 ⁻
Net long term liabilities (Note 8)	40,880,936	42,717,32 ⁻
Landfill closure and post closure liabilities (Note 9)	4,912,666	4,772,271
	115,666,907	108,686,814
Net financial assets	166,786,406	153,097,441
Non financial assets		
Tangible capital assets (Schedule 1)	560,743,265	546,730,237
Capital work in progress	12,259,497	8,903,505
Inventories	208,767	174,516
Prepaid and deferred charges	444,426	504,540
	573,655,955	556,312,798
Accumulated surplus (Note 10)	\$ 740,442,361	\$ 709,410,239

Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31, 2021 (comparative balances for year ended December 31, 2020)

	Budget 2021	Actual 2021	Actual 2020
	(Note 11)		
Revenues			
Property taxes	\$ 63,617,870	\$ 66,751,932	\$ 67,245,964
User fees and charges	64,457,237	73,189,113	72,160,805
Government transfers (Note 15)	58,703,369	73,778,365	63,103,956
Investment income	2,319,946	2,354,137	2,764,304
Development charges	12,865,455	5,826,733	9,512,100
Provincial offences (Note 16)	1,000,000	1,049,272	1,291,090
Other	50,000	1,860,986	351,810
	203,013,877	224,810,538	216,430,029
Expenses			
General government	10,847,130	8,712,236	12,769,382
Protection to persons and property	2,885,500	2,605,030	2,459,573
Transportation services	18,957,361	21,746,058	18,933,733
Environmental services	45,040,367	48,753,487	49,844,537
Health services	17,271,886	32,948,757	26,880,738
Social and family services	59,222,160	55,460,875	55,154,634
Social housing	15,489,471	15,415,008	10,388,260
Recreation and cultural development	4,488,027	4,188,367	3,854,322
Planning and development	3,297,170	2,794,048	2,592,442
	177,499,072	192,623,866	182,877,621
Excess revenues over expenses before			
other	25,514,805	32,186,672	33,552,408
Other revenues (evpenses)			
Other revenues (expenses) Gain (loss) on disposal of capital assets	158,000	(1,154,550)	(389,141)
	158,000	(1,154,550)	(389,141)
		(1,101,000)	(000,111)
Excess revenues over expenses	25,672,805	31,032,122	33,163,267
Accumulated surplus, beginning of			
year (Note 20)	709,410,239	709,410,239	676,246,972
Accumulated surplus, end of year (Note 10)	\$735,083,044	\$740,442,361	\$709,410,239
Accumulated Surplus, end of year (Note To)	<i>\\</i> 100,000,044	\$740,44 2 ,001	<i></i>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements. Page 4

Consolidated Statement of Change in Net Financial Assets

For the year ended December 31, 2021 (comparative balances for year ended December 31, 2020)

	2021	2020
Excess revenues over expenses	\$ 31,032,122	\$ 33,163,267
Acquisition of tangible capital assets	(37,197,692)	(33,323,443)
Amortization of tangible capital assets	21,842,056	20,546,108
Loss on sale of tangible capital assets	1,154,550	389,141
Proceeds from the sale of tangible capital assets	188,058	541,946
(Increase) in capital work in progress	(3,355,992)	(459,039)
(Increase) in inventory	(34,251)	(656)
Decrease (Increase) in prepaid and deferred charges	60,114	(77,884)
Increase in net financial assets	13,688,965	20,779,440
Net financial assets, beginning of year	153,097,441	132,318,001
Net financial assets, end of year	\$166,786,406	\$153,097,441

Consolidated Statement of Cash Flows

For the year ended December 31, 2021 (comparative balances for year ended December 31, 2020)

	2021	2020
Operating activities		
Excess revenues over expenses	\$ 31,032,122	\$ 33,163,267
Non-cash changes to operations		
Amortization of tangible capital assets	21,842,056	20,546,108
Loss on disposal of capital assets	1,154,550	389,141
Post retirement and employee future benefits	1,128,383 140,395	565,381 153,036
Landfill closure and post closure liabilities Changes in non-cash operating balances	140,395	155,050
Accounts receivable	(30,393)	2,152,158
Loans receivable	622,375	1,045,949
Accounts payable and accrued liabilities	2,276,551	832,674
Deferred revenue	5,271,149	5,594,903
Inventories	(34,251)	(656)
Prepaid and deferred charges	60,114	(77,884)
Net change in cash from operating	63,463,051	64,364,077
Capital activities		
Acquisition of tangible capital assets	(37,197,692)	(33,323,443)
Proceeds from the sale of tangible capital assets	188,058	541,946
(Increase) in work in progress	(3,355,992)	(459,039)
Net change in cash from capital	(40,365,626)	(33,240,536)
Financing activities		
Proceeds from long term debt	4,374,250	1,655,424
Long term debt principal repayments	(6,210,635)	(6,113,404)
Net change in cash from financing	(1,836,385)	(4,457,980)
Increase in cash and cash equivalents	21,261,040	26,665,561
Cash and short term investments, beginning of year	239,292,755	212,627,194
Cash and short term investments, end of year	<u>\$260,553,795</u>	\$239,292,755
Comprised of:		
Cash and cash equivalents	225,860,521	208,945,214
Short term investments	34,693,274	30,347,541
	\$260,553,795	\$239,292,755

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements. Page 6

County of Oxford Summary of Significant Accounting Policies December 31, 2021

Basis of Consolidation

The County of Oxford ("County") is an upper-tier municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, Municipal Affairs Act and related legislation. The consolidated financial statements of the County of Oxford are the representation of management prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada"). The County of Oxford is comprised of the City of Woodstock, Towns of Ingersoll and Tillsonburg and the Townships of Blandford-Blenheim, East Zorra-Tavistock, Norwich, South-West Oxford and Zorra.

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues and expenses and changes in investment in tangible capital assets of the County. These statements comprise all services and enterprises accountable to the County and which are owned or controlled by the County.

Consolidated entities

In addition to the County's departments, the reporting entity includes the following:

Oxford County Library Board

All assets, liabilities, revenues and expenses between consolidated entities have been eliminated.

Proportionately consolidated entities

On May 1, 2018, Elgin St. Thomas Public Health and Oxford County Public Health, merged to form Oxford Elgin St. Thomas Health Unit (OESTHU). The County reports its share of assets, liabilities and resulting operations of any government partnerships in which it participates. The County participates in the Oxford Elgin St Thomas Health Unit to the extent of 55.5% (2020 - 55.5%) based on population.

Trust Funds

Trust funds and their related operations administered by the County are not consolidated, but are reported separately on the "Woodingford Lodge Resident Trust Fund Financial Statement".

Cash and Cash Equivalents

Management considers all highly liquid investments with maturity of 90 days or less at acquisition or redeemable on demand to be cash equivalents.

Short Term Investments

Portfolio investments are recorded at cost, unless there has been a decline in the market value which is other than temporary in nature, in which case the investments are written down to market value.

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, determines the change in net financial assets for the year.

Government Transfer

Government transfers from the province or federal government are recognized in the consolidated financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amount can be made.

Investment Income

Investment income earned on available funds and accumulated surplus is reported as revenue in the period earned. Investment income earned on development charges, reserve funds, water and wastewater reserves and the insurance reserve are added to the fund balance and forms parts of the deferred revenue and reserve balances.

Revenue Recognition

Revenue is recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Taxation revenues are recognized when the tax is authorized and the taxable event has occurred. Additional property tax revenue can be added throughout the year, related to new properties that become occupied, or that become subject to property tax, using property assessments for billing purposes. Property taxes for these supplementary/omitted amounts are then billed according to the approved tax rate for the property class. Taxation revenues in any year may also be reduced as a result of reductions in assessment values arising from assessment and/or tax appeals. These assessment changes are recorded in the year the change is settled.

Charges for wastewater and water usage are recorded as user fees when billed. Connection fee revenues are recognized when the connection has been established.

Deferred Revenue

In accordance with PSAB requirements, obligatory reserve funds are reported as a component of deferred revenue. Development charge collections have been segregated, as required by the Development Charges Act, to finance a portion of the cost of growth-related capital projects. Revenue recognition occurs when the County has incurred the expenditure for the capital works for which the development charges were collected.

Revenues received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue. The revenue is recognized in the year in which it is used for the specified purpose.

Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees, and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

General Capital:

Land	No amortization
Land Improvements	30 to 40 years
Buildings	30 to 40 years
Furnishings and fixtures	10 years
Library books	7 years
Machinery and equipment	10 to 30 years
Computer hardware and software	4 years
Vehicles	5 to 20 years
Infrastructure Capital: Land Land Improvements Buildings Machinery and equipment Linear Water and wastewater infrastructure Roads and bridges	No amortization 30 to 40 years 30 to 99 years 10 to 30 years 10 to 99 years 7 to 99 years

Assets under construction are not amortized until the asset is available for use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt.

Loans Receivable

Loans receivable are recorded at cost less any amount for valuation allowance. Valuation allowances are made when collection is in doubt. Interest is accrued on loans receivable to the extent it is deemed collectable.

Inventories

Inventories held for consumption are recorded at the lower of cost and net realizable value.

Use of Estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the period. Actual results could differ from management's best estimates as additional information becomes available in the future. Adjustments, if any, will be reflected in operations in the period of settlement. Significant estimates include liability for Workplace Safety and Insurance Board, landfill closure and post-closure costs and historical cost and useful lives of tangible capital assets.

1. Short Term Investments

The County's investment activities are governed by the Municipal Act and the County's investment policy. The short term investments of \$34,693,274 (2020 - \$30,347,541) are recorded at cost. The investments have a market value of \$34,672,595 (2020 - \$30,986,289). The market value represents the realizable value of the investments if they were sold on December 31, 2021. Accordingly, only realized gains and losses are recognized in the financial statements.

2. Trust Funds

Trust funds administered by the County of Oxford amounting to \$27,856 (2020 - \$27,555) have not been included in the Consolidated Statement of Financial Position nor have their operations been included in the Consolidated Statement of Operations and Accumulated Surplus.

3. Accounts Receivable

Accounts Receivable are reported net of allowance for doubtful accounts of \$202,442 (2020 - \$223,912).

4. Loans Receivable

The County has issued loans to properties for the extension of water and/or wastewater services. Interest rates range from 2.50% to 3.91%, and have repayment terms continuing until 2031. Property owners have assumed responsibility for paying the interest and principal charges for the debt.

5. Deferred Revenue

The deferred revenue balance is comprised of the following:

	2021	2020
Development charges	\$ 15,682,496	\$ 11,620,218
Economic development grant	546,866	1,928,054
Federal Gas Tax	4,770,312	2,482,263
Ontario Community Infrastructure Fund	1,414,694	1,849,408
Safe Restart Agreement	4,295,464	3,332,596
Other	4,830,422	5,056,566
	\$ 31,540,254	\$ 26,269,105

6. Post Retirement and Employee Future Benefits

The County provides certain employee benefits which have been funded as noted below:

	 2021	2020
Workplace Safety & Insurance Board Post retirement benefits	\$ 7,749,224 -	\$ 6,620,836 5
	\$ 7,749,224	\$ 6,620,841

Liability for Workplace Safety & Insurance (WSIB)

The County (excluding the Library employees) is Schedule II employer under the Workplace Safety and Insurance Act. As a Schedule II employer, the County assumes liability for any awards made under the Act. A comprehensive actuarial valuation of the future liability for WSIB benefits was conducted in 2021, which covers the period from December 31, 2021 to December 31, 2023.

The significant actuarial assumptions adopted in estimating the County's WSIB liabilities are as follows:

•	Discount rate	2.75%
•	Expected future WSIB payments per lost time injury - County	389%
	- Woodingford Lodge	125%
	- Paramedic Services	229%
•	Health care inflation	CPI + 2.00%
•	WSIB administration rate	27%
•	Lost time injury count - (County, Woodingford Lodge & Parademic Service	es) 3,6,11

Information about the County's WSIB liability is as follows:

	2021	2020
Liability obligation, beginning of year	\$ 6,620,836	\$ 6,052,722
Current service cost	1,576,269	809,974
Interest expense	256,479	289,334
Actuarial loss	2,074,633	1,382,485
Benefits paid	(1,094,510)	(813,118)
Accrued benefit obligation, end of year	9,433,707	7,721,397
Unamortized net actuarial gain	(1,684,483)	(1,100,561)
Liability obligation, end of year	<u>\$ 7,749,224</u>	\$ 6,620,836

6. Post Retirement and Employee Future Benefits Continued

Information about the County's WSIB expenses recognized in the period is as follows:

	 2021	2020
Current period benefit cost	\$ 1,576,269	\$ 809,974
Amortization of net actuarial loss-December 31, 2020 Amortization of net actuarial loss-December 31, 2017	108,230 165,376	- 165,376
Amortization of net actuarial gain-December 31, 2014 Amortization of net actuarial loss-December 31, 2011	(49,632) 166,176	(49,632) 166,180
Interest expense	 256,479	289,334
Total expenditure	\$ 2,222,898	\$ 1,381,232

A reserve has been accumulated to fund this obligation. It is funded as follows:

	 2021	2020
Workplace Safety and Insurance Board (Note 10)	\$ 3,698,176	\$ 3,805,290

7. Pension Contributions

The County makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of services and rates of pay. The amount contributed to OMERS for 2021 was \$3,834,273 (2020 - \$3,758,583) for the current service and is included as an expenditure on the Consolidated Statement of Operations and Accumulated Surplus. The County had no obligation, as at December 31, 2021, under the past service provisions. The OMERS funding ratio for 2021 is 97.0% (2020 - 97.0%).

8. Net Long Term Liabilities

(a) The balance of long term liabilities reported on the Consolidated Statement of Financial Position is made up of the following:

	2021	2020
Total long term liabilities incurred by the County at various rates of interest ranging from 1.03% to 7.00% (2020 - 1.03% to 7.00%) with maturity dates ranging from March 2022 to May 2045	\$ 78,963,632	\$ 83,430,825
Long term liabilities assumed through consolidation by the County related to OESTHU, interest at 2.85% (2020 - 2.85%) fixed through swap transaction, plus a stamping fee 0.40% for a total of 3.25%, maturing 2044	•	4,231,662
Of the long term liabilities shown above, the responsibility for payment of principal and interest charges has been assumed by other municipalities	(42,064,227)	(44,764,610)
Of the long term liabilities shown above, the responsibility for payment of principal and interest charges for tile drainage has been assumed by individuals	(124,757)	(180,556)
	\$ 40,880,936	\$ 42,717,321

(b) Of the net long term liabilities reported in (a) of this note, the minimum principal repayments required are estimated as follows:

2022	\$ 6,412,578
2023	6,440,997
2024	4,606,012
2025	3,859,984
2026	3,665,828
Thereafter	15,895,537
	\$ 40,880,936

(c) The net interest expense for the year ended December 31, 2021 was \$1,708,420 (2020 - \$1,909,263).

8. Net Long Term Liabilities Continued

(d) The net long term liabilities in (a) issued in the name of the County have received approval of the Ontario Municipal Board for those approved on or before December 31, 1992. Those approved after January 1, 1993 have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

(e) The County is contingently liable for long term liabilities with respect to tile drainage; of those for which the responsibility for the payment of principal and interest has been assumed by other municipalities; and shares contingent liability for long term liabilities of OESTHU. The total amount outstanding as at December 31, 2021, was \$42,188,984 (2020 - \$44,945,166) and is not recorded on the Consolidated Statement of Financial Position.

(f) The County shares contingent liability for long term liabilities of OESTHU. The proportionate amount outstanding as at December 31, 2021, was \$4,106,288 (2020 - \$4,231,662).

9. Landfill Closure and Post Closure Liabilities

The Public Sector Accounting Handbook Section 3270: *Solid Waste Landfill Closure and Post-Closure Liability*, establishes standards on how to account for and report liability for closure and post-closure care of a solid waste landfill site. The Sanitary Closure costs include final cover and vegetation, completing facilities for drainage control features, leachate monitoring, water quality monitoring, and monitoring and recovery of gas. Post-closure care activities include all activities related to monitoring the site once it can no longer accept waste, including acquisition of any additional land for buffer zones, treatment and monitoring of leachate, monitoring ground water and surface water, gas monitoring and recovery, and ongoing maintenance of various control systems, drainage systems, and final cover. The estimated liability for the care of landfill sites is the present value of future cash flows associated with closure and post-closure costs.

The County owns and operates one open landfill site and it owns and monitors two closed landfill sites. The open site has a remaining capacity of 2,468,661 (2020 - 2,550,843) cubic metres with an estimated life expectancy of 34 years (2020 - 35 years). The present value of the expected closure and post closure costs of the open landfill site have been estimated using a discount factor of 2.5% and an annual inflation rate of 2.5% (2020 - 2.5%). The estimated expenses for closure and post closure care at December 31, 2021 are \$4,912,666 (2020 - \$4,772,271), and has been reported on the Consolidated Statement of Financial Position. The estimated length of time required for post-closure care is 25 years.

10. Accumulated Surplus

Accumulated surplus consists of individual fund surpluses and reserves as follows:

	2021	2020
Surpluses (deficits)		
Operating fund Invested in tangible capital assets	\$ (10,366,511) 530,910,667	\$ (10,778,048) 511,926,631
	520,544,156	501,148,583
Proportionate share of Oxford Elgin St Thomas Health Unit surplus		
Operating fund (Note 20) Invested in tangible capital assets	167,985 1,211,167	141,211 989,788
	1,379,152	1,130,999
Reserves Working capital General Water and wastewater systems Waste collection and disposal Ambulance services Social housing Library Workplace Safety and Insurance Board (WSIB) Planning Social and family services Other purposes and capital expenses	6,100,000 13,011,215 111,245,346 2,795,595 1,889,556 10,089,122 1,848,636 3,698,176 678,535 1,139,778 42,488,013 194,983,972	6,100,000 16,154,360 106,375,583 2,750,823 1,802,440 8,892,033 1,782,542 3,805,290 687,250 1,054,656 34,019,222 183,424,199
Reserve Fund Landfill	23,535,081	23,706,458
	\$740,442,361	\$709,410,239

11. Budget

The Financial Plan (Budget) By-Law adopted by Council on January 13, 2021 was prepared on a modified accrual basis consistent with the requirements of Section 289 of the Municipal Act, 2001. The 2021 actual balances, in accordance with the Canadian Public Sector Accounting Standards, are reported on a full accrual basis which includes; amortization of, gains and losses on disposal of and certain revenues related to, capital assets, but excludes debt repayment, capital asset costs and transfers of accumulated surplus. As a result, the budget figures presented in the Consolidated Statement of Operations and Accumulated Surplus represent the Financial Plan adopted by Council on January 13, 2021 with adjustments as follows:

			2021
Financ	cial Plan (Budget) By-Law surplus for the year	\$	-
Add:	Tangible capital assets	60	0,569,078
Less:	Debt principal repayment	(6,425,103
	Amortization		9,860,569
	Issuance of long term liabilities Transfers from accumulated surplus		4,425,000 7,035,807
		<u>\$ 2</u>	5,672,805

12. Public Sector Salary Disclosure

In 2021, as defined in the Public Sector Disclosure Act 1996, 90 employees were paid a salary of \$100,000 or more by the County of Oxford.

13. Contingent Liabilities

A property assessment appeal has been filed by a property owner for years 2009 through to 2021 under the Assessment Act and the Municipal Act that, in the event they are successful, would be funded from the County's Corporate General reserve.

14. Liability for Contaminated Sites

The County has adopted PSAB 3260 standard for the purpose of disclosing liabilities associated with remediation of contaminated sites. Accordingly, there is nothing to report for the purposes of these financial statements.

15. Oxford County Library Board

In 2021, the Oxford County Library Board received \$135,675 (2020 - \$135,675) from the Ministry of Tourism and Culture for the public library operating grant program and pay equity funding of \$3,229 (2020 - \$3,229). These amounts are included in government grants on the Consolidated Statement of Operations and Accumulated Surplus.

16. Provincial Offences Administration

The County of Oxford is responsible for the administration of fines arising under the Provincial Offences Act ("POA"). The County performs court support, administration and collection functions for all related fines and fees and prosecutes matters under the POA. The POA is a procedural law for administering and prosecuting provincial offences, including but not limited to, those committed under the Highway Traffic Act, Compulsory Automobile Insurance Act, Trespass to Property Act, Liquor Licence Act and municipal by-laws. Offenders may pay fines at any Provincial Offences Administration office in Ontario, at which time the receipts are recorded in the Integrated Courts Operation Network system ("ICON"). The County recognizes fine revenue when the receipt of funds is recorded in ICON. Gross revenue for 2021 totals \$1,049,272 (2020 - \$1,291,090).

17. Oxford County Housing Debt Obligations

On January 1, 2000, the Province of Ontario transferred ownership of housing units to the County. Prior to 2000, the Province issued debentures related to housing properties now owned by the County. The debt obligation for these debentures remains with the Province and has varying maturity dates. The outstanding debt at December 31, 2021 is \$794,613 and the principal repayments are scheduled as follows:

2022 to 2025 \$ 794,613

18. Commitments and Contingencies

In 2020 the County, along with other municipalities in southwestern Ontario, provided a loan guarantee to a lender of the Southwestern Integrated Fibre Technology Inc. (SWIFT) totaling \$27.5 million to be used by SWIFT to finance fourteen projects identified in its Southwestern Ontario Integrated Fibre Technology Pilot Project Contribution Agreement with the Federal/Provincial Governments. This guarantee shall expire once SWIFT has been reimbursed by the Federal/Provincial Governments in accordance with the Southwestern Ontario Integrated Fibre Technology Pilot Project Contribution Agreement, expected by December 2023. The County's portion of the loan guarantee is \$1.498 million.

19. Ministry of Health

The Ministry of Health provided \$330,174 in one-time COVID-19 response funding to support paramedic services in the 2021 calendar year. This revenue is included in government grants on the Consolidated Statement of Operations and Accumulated Surplus. Expenditures incurred by the County of Oxford related to this program totaled \$330,174.

20. Prior Period Adjustment

In January 2022, Oxford Elgin St. Thomas Health Unit received a prior year's financial commitment from the Ministry that was not realized in the prior year's financial statements. The result of finalizing the 2019 settlements increased the 2020 accounts receivable and the 2020 opening accumulated surplus by \$317,839; Oxford County's proportionate share of this surplus is \$176,323.

21. Comparative Balances

The opening cost and accumulated amortization balances within Infrastructure assets types have been reclassified within Schedule 1.

22. Significant Event

In 2020, a coronavirus outbreak was declared a pandemic by the World Health Organization which prompted the Government of Ontario to declare a state of emergency on March 17, 2020. As a result of these declarations, significant economic and social impacts have been and continue to be experienced world-wide. As the full extent of impacts from the ongoing pandemic are yet to be determined, estimates contained in these statements, including those based on actuarial assumptions, are subject to change.

23. Segmented Information

General Government

General government is comprised of Council and general administration. These areas include CAO Office, Clerk, Council, Facilities, Fleet, Finance, Information Services and Human Resources.

Protection to Persons and Property

Provincial Offences Administration is responsible for providing administrative support for the Ontario Court of Justice. The Provincial Offences Act applies to all Ontario statutes (and regulations), municipal by-laws, and some federal contraventions. Protection to persons and property also includes flood control from conservation authorities and 911 services.

Transportation Services

Transportation is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems.

Environmental Services

The environmental services include water supply and distribution, stormwater, wastewater treatment and collection, and waste diversion, collection and disposal.

Health Services

Health services are comprised public health and emergency medical services. Public health services works to improve the overall health of the population and overcome health inequalities by providing services to individuals and communities. Emergency medical services provides the County and surrounding areas with pre-hospital medical care and transportation services to the ill and injured in the community.

Social and Family Services

Social Services include social assistance, long-term care and child care services. Social assistance services provide financial, social and employment assistance to those that are less fortunate. Long-term care service provides health services for seniors who can no longer live at home. Child care services provide subsidized child care spaces and wage subsidies.

Social Housing

Social Housing is provided to help shelter individuals, families and elderly in need.

Oxford County Public Library Board

Oxford County Public Library Board provides resources and services in a variety of media to meet the needs of individuals and groups for education, information and personal development including recreation and leisure.

Planning and Development

Planning and development provides services related to property development and woodlands conservation within the County.

County of Oxford Consolidated Schedule of Tangible Capital Assets As at December 31, 2021

Schedule 1

Tangible capital assets are recorded at cost on the Consolidated Statement of Financial Position. The County has tangible capital assets with a net book value of \$12,259,497 (2020 - \$8,903,505) that are not being amortized as they are under construction. During the year there were no write-downs of assets (2020 - \$nil). Underground water and sewer systems in the amount of \$1,780,529 (2020 - \$247,155) were contributed to County and were recorded at their fair value at the time of contribution. The County has no tangible capital assets recognized at a nominal value. There was no interest capitalized during the year (2020 - \$nil). The County owns various works of art and historical treasures that have not been included as tangible capital assets. These items are categorized as Archival Materials.

The following charts summarize tangible capital asset balances by category for the year ended December 31, 2021:

	Cost			Cost	Accumulated Amortization			Accumulated Amortization	Net Book Value
	Dec 31, 2020	Additions	Disposals	Dec 31, 2021	Dec 31, 2020	Amortization	Disposals	Dec 31, 2021	Dec 31, 2021
	(Note 21)				(Note 21)				
General	х <i>ў</i>				. ,				
Land	\$19,668,078	\$-	\$314,696	\$19,353,382	\$-	\$-	\$-	\$-	\$19,353,382
Land improvements	3,545,559	390,406	-	3,935,965	884,463	190,172	-	1,074,635	2,861,330
Buildings	107,148,115	1,446,441	321,630	108,272,926	41,430,039	3,121,775	171,130	44,380,684	63,892,242
Vehicle	13,272,073	866,860	509,444	13,629,489	7,348,526	1,564,873	500,986	8,412,413	5,217,076
Furniture and fixtures	4,809,207	276,157	222,109	4,863,255	3,847,855	143,100	216,808	3,774,147	1,089,108
Machinery and equipment	9,336,264	721,371	88,411	9,969,224	3,759,538	755,847	87,595	4,427,790	5,541,434
Library books	1,564,727	179,796	280,744	1,463,779	733,737	223,533	280,744	676,526	787,253
Computer hardware	2,050,390	414,590	129,466	2,335,514	843,009	426,861	129,466	1,140,404	1,195,110
Total General	161,394,413	4,295,621	1,866,500	163,823,534	58,847,167	6,426,161	1,386,729	63,886,599	99,936,935
Infrastructure									
Land	\$7,239,575	\$88,195	\$36,868	\$7,290,902	\$-	\$-	\$-	\$-	\$7,290,902
Land improvements	12,532,194	222,974	φ00,000 -	12,755,168	3,694,442	250,325	Ψ	3,944,767	8,810,401
Buildings	146.254.903	333.101	87,822	146.500.182	46.842.746	2.399.528	21,933	49.220.341	97.279.841
Machinery and equipment	29,661,749	2,291,144		31,952,893	14,000,161	960.766		14.960.927	16,991,966
Bridges	42,638,052	5,017,166	121.978	47,533,240	12,999,462	1,301,627	96,494	14,204,595	33,328,645
Water and Wastewater	261,626,169	13,022,472	1,295,614	273,353,027	82,576,927	3,466,467	772,922	85,270,472	188,082,555
Roads	220,277,739	11,927,019	1,062,169	231,142,589	115,933,652	7,037,182	850,265	122,120,569	109,022,020
Total Infrastructure	720,230,381	32,902,071	2,604,451	750,528,001	276,047,390	15,415,895	1,741,614	289,721,671	460,806,330
Total Tangible Capital									
Assets	\$881,624,794	\$37,197,692	\$4,470,951	\$914,351,535	\$334,894,557	\$21,842,056	\$3,128,343	\$353,608,270	\$560,743,265

Consolidated Schedule of Segmented Disclosure For the Year Ended December 31, 2021 (comparative balances for year ended December 31, 2020)

	General Government	Protection to Persons and Property	Transportation Services	Environmental Services	Health Services	Social and Family Services
Revenues						
Property taxes	\$4,487,757	\$1,805,826	\$21,798,277	\$3,043,728	\$9,937,118	\$14,346,899
User fees and charges	4,310,530	-	1,624,777	54,126,006	2,409,313	7,722,178
Government transfers	763,097	78,818	7,452,365	185,364	21,133,800	36,142,529
Investment income	804,599	-	223,981	1,272,934	18,884	1,395
Development charges	28,000	-	1,715,317	3,725,120	137,149	-
Provincial offences	-	1,049,272	-	-	-	
Other	10,000	-	-	1,780,529	35,632	9,760
	10,403,983	2,933,916	32,814,717	64,133,681	33,671,896	58,222,761
Expenses						
Wages and benefits	7,547,357	326,819	4,021,530	7,918,914	23,338,323	25,615,065
Materials and supplies	7,894,432	84,104	5,296,136	7,930,801	4,409,908	3,832,025
Contracted services	4,630,555	268,301	1,305,292	16,858,705	3,071,861	2,321,021
Rents and financial expenses	452,254	-	25,575	87,577	-	46,217
External transfers	314,315	1,720,894	50,000	-	-	19,570,891
Interfunctional transfers	(15,209,368)	204,912	2,600,553	7,846,055	819,460	2,239,252
Interest on long term debt	197,499	-	20,894	893,157	149,906	373,578
Amortization	2,885,192	-	8,426,078	7,218,278	1,159,299	1,462,826
	8,712,236	2,605,030	21,746,058	48,753,487	32,948,757	55,460,875
Excess revenues over expenses before other	1,691,747	328,886	11,068,659	15,380,194	723,139	2,761,886
Other revenues (expenses)						
Public health share change	-	-	-	-	-	-
Gain (loss) on disposal	(195,433)	-	(237,388)	(588,573)	18,501	(146,356)
	(195,433)	-	(237,388)	(588,573)	18,501	(146,356)
Excess revenues over expenses	\$1,496,314	\$328,886	\$10,831,271	\$14,791,621	\$741,640	\$2,615,530

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Schedule 2

Consolidated Schedule of Segmented Disclosure For the Year Ended December 31, 2021 (comparative balances for year ended December 31, 2020)

		Oxford County			
	Social	Public	Planning and		Total
	Housing	Library Board	Development	Total	2020
Revenues					
Property taxes	\$5,077,896	\$3,994,008	\$2,260,423	\$66,751,932	\$67,245,964
User fees and charges	2,486,699	21,721	487,889	73,189,113	72,160,805
Government transfers	7,832,224	151,391	38,777	73,778,365	63,103,956
Investment income	24,885	7,459	-	2,354,137	2,764,304
Development charges	-	212,461	8,686	5,826,733	9,512,100
Provincial offences	-	-	-	1,049,272	1,291,090
Other		25,065	-	1,860,986	351,810
	15,421,704	4,412,105	2,795,775	224,810,538	216,430,029
Expenses					
Wages and benefits	-	2,257,729	2,030,855	73,056,592	66,124,962
Materials and supplies	2,039,621	448,525	192,746	32,128,298	33,207,588
Contracted services	2,111,359	57,400	220,633	30,845,127	31,237,746
Rents and financial expenses	_,,		347	611,970	415,238
External transfers	10,655,126	-	120,177	32,431,403	29,436,716
Interfunctional transfers	277,519	992,327	229,290	-	-,, -
Interest on long term debt	63,646	9,740	-,	1,708,420	1,909,263
Amortization	267,737	422,646	-	21,842,056	20,546,108
	15,415,008	4,188,367	2,794,048	192,623,866	182,877,621
Excess revenues over expenses					
before other	6,696	223,738	1,727	32,186,672	33,552,408
Other revenues (expenses)					
Public health share change	-	-	-	-	-
Gain (loss) on disposal		(5,301)	-	(1,154,550)	(389,141)
		(5,301)	-	(1,154,550)	(389,141)
Excess revenues over expenses	\$6,696	\$218,437	\$1,727	\$31,032,122	\$33,163,267

Schedule 2