

**To: Mayor and Members of Township of East Zorra-Tavistock Council**

**From: Dustin Robson, Development Planner, Community Planning**

## **Application for Zone Change** **ZN 2-25-08 – Naval Investments Inc.**

### **REPORT HIGHLIGHTS**

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- The purpose of the application for zone change is to amend the existing 'Special Village Zone (V-3)' to add a 'daycare centre' as a permitted use. The intent of this zone change is to facilitate a daycare centre within a vacant commercial unit of the existing four-unit plaza.
- A special provision is being requested to reduce the number of required loading spaces from one to zero.
- Planning staff are recommending that Township of East Zorra-Tavistock Council approve the application for zone change as it is generally consistent with the Provincial Planning Statement and maintains the intent and purpose of the Official Plan regarding uses in a Village Core.

### **DISCUSSION**

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#### **BACKGROUND**

OWNER/APPLICANT: Naval Investments Inc. (Pardeep Chahal)  
291 Bonnieglenn Farm Boulevard, Caledon, ON L7C 4E7

LOCATION:

The subject lands are described as Lots 7 & 8, Plan 80; Part Lot 9, Concession 17 (East Zorra) As In 449311; Part Lot 9, Plan 80, Part 2, 41R-4441, Township of East Zorra-Tavistock. The lands are located on the east side of Blandford Street, between Main Street and George Street, and are municipally known as 91 Blandford Street in the Village of Innerkip.

COUNTY OF OXFORD OFFICIAL PLAN:

Schedule "E-1"	Township of East Zorra-Tavistock Land Use Plan	'Settlement'
Schedule "C-3"	County of Oxford Settlement Strategy Plan	'Serviced Village'
Schedule 'E-3'	Village of Innerkip Land Use Plan	'Village Core'

EAST ZORRA-TAVISTOCK ZONING BY-LAW 2003-18:

Existing Zoning: 'Special Village Zone (V-3)'

Proposed Zoning: 'Amended Special Village Zone (V-3)'

PROPOSAL:

The subject lands are approximately 3,508 m<sup>2</sup> (37,759.8 ft<sup>2</sup>) in area and contain a four-unit commercial plaza consisting of a dentist, a pharmacy, and an eating establishment (Tim Horton's) with a drive-through. These existing uses will continue to operate on the lands. The fourth unit is currently vacant. The purpose of the application for zone change is to amend the existing 'Special Village Zone (V-3)' to add a 'daycare centre' as a permitted use. The intent of this zone change is to facilitate a daycare centre within the vacant commercial unit of the existing plaza. A special provision is being requested to reduce the number of required loading spaces from one space to zero.

The subject lands were previously subject to Variance Application A09-20, which was granted in 2021. The proposal at that time, which was a four-unit commercial plaza, required a minimum of 58 parking spaces, however, the Committee of Adjustment granted a variance to permit a minimum of 46 parking spaces. Additionally, a variance was approved in order to recognize the existing deficient lot depth of 50.3 (165 ft) whereas a minimum 92.5 m (303.5 ft) lot depth is required.

Land uses to the north and east are generally low density residential consisting of predominately single detached dwellings. To the west of the subject lands are recreational uses including sport fields and a playground. The lands to the south are currently used as a private school.

Plate 1, Location Map and Existing Zoning, indicates the location of the subject lands and the existing zoning in the immediate vicinity.

Plate 2, Aerial Map (2020) with Existing Zoning, provides an aerial view of the subject lands and surrounding uses as existing in the Spring of 2020.

Plate 3, Applicant's Sketch, identifies the general site area as provided by the applicant.

## **APPLICATION REVIEW**

### 2024 PROVINCIAL PLANNING STATEMENT

The 2024 Provincial Planning Statement (PPS) provides policy direction on matters of provincial interest related to land use planning and development. Under Section 3 of the *Planning Act*, where a municipality is exercising its authority affecting a planning matter, such decisions, "shall be consistent with" all policy statements issued under the Act. The following outlines the key PPS policies that have been considered but is not intended to be an exhaustive list.

Section 2.1, Planning for People and Homes, directs that planning authorities should support complete communities by:

- a) accommodating an appropriate range and mix of land uses, housing options, transportation options with multimodal access, employment, public service facilities and other institutional uses (including schools and associated childcare facilities, long term care facilities, places of worship and cemeteries), recreation, parks and open space, and other uses to meet long-term needs;
- b) improving accessibility for people of all ages and abilities by addressing land use barriers which restrict their full participation in society; and
- c) improving social equity and overall quality of life for people of all ages, abilities, and incomes, including equity-deserving groups.

Section 2.3.1, General Policies for Settlement Areas, establishes that settlement areas shall be the focus of growth and development and that land use patterns within settlement areas should be based on densities and a mix of land uses which efficiently use land and resources and optimise existing and planned infrastructure and public service facilities. This section also directs planning authorities to support general intensification and redevelopment to achieve complete communities, including by planning for a range and mix of housing options and prioritizing planning and investment in the necessary infrastructure and public service facilities.

#### OFFICIAL PLAN

The subject lands are designated 'Serviced Village' as per Schedule C-3 in the Oxford County Settlement Strategy Plan, 'Settlement' as per Schedule E-1 in the Township of East Zorra-Tavistock Land Use Plan, and 'Village Core' as per Schedule E-3 in the Village of Innerkip Land Use Plan.

Growth and development will be focused in Settlements and their vitality and regeneration will be promoted. It is the intent of the Official Plan to ensure that a sufficient supply of land will be provided within Settlements to accommodate an appropriate range and mix of residential and non-residential growth, in accordance with the 20-year needs of the County and the Township, while accounting for opportunities to accommodate growth through intensification.

Settlements will be required to develop with land use patterns and a mix of uses and densities that efficiently use land and resources and efficiently use existing or planned infrastructure and public service facilities, support active transportation and existing or planned transit, be freight-supportive, minimise negative impacts to air quality and climate change, and promote energy efficiency.

Section 6.3.1.1 sets out policies for areas designated 'Village Core' in the Oxford County Official Plan. A Village Core within a Serviced Village represents a relatively compact area of predominantly commercial uses which have historically functioned as a downtown pedestrian shopping district. It is intended that the Village Core will continue to be the most intensive and dominant business area within the settlement, serving both village residents and those within the wider rural area.

Permitted uses within the Village Core include the full range of retail, office, administrative and public utility uses, cultural, entertainment, recreational and institutional uses. Cottage industry and associated retail may also be permitted. Residential dwelling units including Low and Medium Density residential development, accessory dwelling units within a non-residential use, bed and breakfast establishments, additional residential units, converted dwellings, social housing and special needs housing are also permitted in the Village Core where adequate servicing levels exist.

Minor institutional uses include elementary and secondary schools, churches, day care facilities, public service uses such as police, ambulance and fire stations, and similar smaller-scale institutional facilities. Minor institutional uses are not designated as a specific land use category but are uses permitted as ancillary uses within residential areas and are permitted in service commercial and village core designations.

Pursuant to Section 6.5.2.1, the site design of minor institutional uses will be consistent with the following design policies:

- Parking and driveways will be located to permit appropriate landscaping and screening from adjacent uses. Such parking will generally be located to the rear or side of the main building on the site.
- Signage and lighting will be controlled in terms of height, size and orientation.
- Adjacent uses will be buffered from institutional uses through the requirements for setbacks, landscaped strips, screening or other measures.
- The needs of persons with disabilities and other special needs groups are addressed wherever feasible.
- Existing mature vegetation will be maintained as much as possible on the site.
- On-site drainage from buildings and parking areas will be controlled to minimize the effect on adjacent properties.

As provided in Section 6.5.2.2, area council supports the establishment of day care facilities within designated Villages and Serviced Villages where demand warrants. In order to minimise any adverse effect that new day care agencies or other centre-based day care facilities may have on adjacent residential land uses, the area council will require where appropriate:

- The provision of on-site parking for staff;
- Vehicular lay-by spaces or on-site parking spaces for the drop-off and pick-up of children;
- Fencing and/or landscape buffering to reduce adverse effects of noise and visual intrusion on adjacent land uses;
- The paving of parking areas and driveways to prevent the raising of dust;
- On-site stormwater management.

#### ZONING BY-LAW

The subject lands are currently zoned 'Special Village Zone (V-3)' in the Township of East Zorra-Tavistock Zoning By-Law. The standard 'V' zone permits a variety of commercial uses including, but not limited to, an eating establishment, a financial institution, a medical centre, and a personal service establishment. The 'V-3' zone contains site specific provisions also permitting a plumbing supplies store, a plumbing contractors shop, and a wholesale outlet accessory to a permitted use.

The 'V-3' zone requires a minimum lot area of 3,700 m<sup>2</sup> (39,828 ft<sup>2</sup>), a minimum lot frontage of 40 m (131.2 ft), and a minimum lot depth of 92.5 m (303.5 ft) when considering a non-residential use. The subject lands are approximately 3,508 m<sup>2</sup> (37,759.8 ft<sup>2</sup>) in size, contain a frontage of approximately 70 m (229.6 ft), and contain a lot depth of approximately 50.3 m (165 ft). A variance was granted in 2021 (A09-20) recognizing the deficient lot depth.

A variance was not required for the deficient lot area given that Section 5.9.1 of the Township Zoning By-law states "*Where a lot having a lot area, lot depth, and/or lot frontage of not more than 20% less than that required in this Zoning By-Law is held under distinct and separate ownership from abutting lots, as shown by a registered conveyance in the records of the Registry or Land Titles Office at the date of the passing of this Zoning By-Law, or where such a lot is created as a*

*result of an expropriation, such smaller lot may be used and a building or structure may be erected, altered or used on such smaller lot, provided that all other requirements of this Zoning By-Law are complied with.”* The deficient lot area was less than 20% of the required minimum.

As part of the A09-20 variance application in 2021, a variance to the required minimum parking spaces was also granted. The proposal at that time required a minimum of 58 parking spaces, however, the Committee of Adjustment granted a variance to permit a minimum of 46 parking spaces.

#### AGENCY COMMENTS

Ministry of Education, Licencing and Inspections Unit, Child Care Branch advised that the Ministry cannot review a new application for a childcare facility until the applicant has submitted zoning confirmation. The applicant will need to provide multiple documents, including fire, health, and building approvals. In addition to these approvals and other required supporting documents, the applicant must also demonstrate how they will implement safety measures related to the parking lot and ensure the safe transition of children to and from the playground. It was advised that at this time, the Ministry cannot comment on the proposed outdoor area and, further, the Ministry cannot confirm or guarantee that a licence will issued until all required documents have been submitted.

Southwestern Public Health highlighted the need to consider safety measures for the proposed outdoor space given the proximity to the existing drive-through. Southwestern Public Health also provided a copy of a letter from the Ministry of Education from September 15, 2025 which speaks to new safety measures. A copy of the letter has been attached for Council’s consideration.

The Township Chief Building Official advised that the existing Site Plan Agreement would be required to be modified.

The Oxford County Public Works Department, the Township Public Works Manager, the Township Fire Chief, and Canada Post have indicated no concerns with the proposal.

#### PUBLIC CONSULTATION

Notice of complete application and notice of the public meeting for the proposal was circulated to neighbouring landowners on December 10, 2025 and January 29, 2026, respectively, in accordance with the requirements of the *Planning Act*. As of the date of this report, no comments or concerns had been received from the public.

### **Planning Analysis**

An application has been received to amend the existing ‘Special Village Zone (V-3)’ to facilitate a daycare centre in a vacant unit of the existing four-unit commercial plaza.

Planning staff are of the opinion that the proposal is consistent with and supports PPS direction regarding achieving complete communities, making settlement areas the focus of growth and development, and including a mix of land uses in settlement areas.

The subject lands are designated ‘Village Core’ in the Village of Innerkip Land Use Plan, found in the County Official Plan. The Village Core designation is typically compact and pedestrian orientated areas which historically functioned as the downtown pedestrian shopping district. The

Official Plan contemplates minor institutional uses, such as daycare centres, as being appropriate within the Village Core designation provided that various site plan criteria are met. The proposed daycare centre is consistent with the planned function and uses permitted in a Village Core.

One of the key criteria within the Official Plan when considering a daycare facility is whether sufficient parking is provided for staff and for the dropping off/picking up of students. Based on Zoning By-law requirements, a daycare centre requires 1 parking space per 40 m<sup>2</sup> (430.6 ft<sup>2</sup>) of gross floor area. As the proposed daycare centre would be approximately 205.7 m<sup>2</sup> (2,215 ft<sup>2</sup>) in size, it would require 5.1 parking spaces (rounding to 5 parking spaces). Considering the existing three other uses, the additional parking need would be as follows:

- Eating Establishment – 1 parking space/9 m<sup>2</sup> (96.8 ft<sup>2</sup>) = 201.8 m<sup>2</sup> (2,173 ft<sup>2</sup>) / 9 m<sup>2</sup> (96.8 ft<sup>2</sup>) = 22.4 parking spaces (rounding to 22 parking spaces)
- Dentist – 6 parking space/100 m<sup>2</sup> (1,076.4 ft<sup>2</sup>) = 147.1 m<sup>2</sup> (1,584 ft<sup>2</sup>) / 100 m<sup>2</sup> (1,076.4 ft<sup>2</sup>) = 8.8 parking spaces (rounding to 9 parking spaces)
- Pharmacy – 1 parking space/20 m<sup>2</sup> (215.3 ft<sup>2</sup>) = 204.2 m<sup>2</sup> (2,198 ft<sup>2</sup>) / 20 = 10.2 parking spaces (rounding to 10 parking spaces).

When taking into consideration the parking requirements for the existing three businesses and the parking required for the proposed daycare centre, the total parking needs when rounded are approximately 46 parking spaces. The subject lands currently contain 46 parking spaces and the current proposal does not indicate removing parking spaces. Planning staff are of the opinion that the subject lands will provide the parking required by the Township Zoning By-law.

In addition to the parking requirements for staff and patrons, commercial development that maintains 350-2,000 m<sup>2</sup> (3,767.5-21,428.5 ft<sup>2</sup>) of gross floor area is required to provide one loading space as per the Township Zoning By-law. As the existing commercial plaza is approximately 758.8 m<sup>2</sup> (8,167.6 ft<sup>2</sup>) in size, one loading space is required and currently exists on the south side of the plaza, in front of the existing dumpster location.

In order to facilitate the addition of an outdoor amenity area for the proposed daycare centre, the applicant is proposing to remove the existing loading space. The existing garbage enclosures would be replaced with inground earth bins and would be moved closer to the front of the plaza building. The outdoor area would then be placed where the current garbage enclosure and loading space are located (please refer to Plate 3). It has been advised by the applicant that any deliveries would occur in front of the specific business that is receiving the delivery, which is already occurring even though a loading space currently exists.

Planning staff are of the opinion that the proposed amended 'V-3' zoning is compatible with the surrounding land uses in the vicinity and that the site and existing building are of a sufficient size to accommodate the proposed daycare centre without compromising the functionality of the site or surrounding uses. An existing privacy fence currently encompasses the south, east, and north sides of the subject lands which assists in reducing adverse effects of noise and visual intrusion on adjacent lands.

In their submitted response, Southwestern Public Health outlined that given the proximity between the proposed daycare outdoor area and the existing drive-through there should be additional safety measures considered. Southwestern Public Health also provided a copy of a letter from the Ministry of Education, dated September 15, 2025, that speaks to recommended safety measures for daycares adjacent to parking infrastructure.

Planning staff circulated the Ministry of Education’s Licencing and Inspections Unit (Child Care Branch) to gather feedback on whether or not a licence could be issued for the proposed daycare centre. Any potential daycare would be required to meet the detailed requirements (far beyond the Township Zoning By-Law) of the Ministry of Education through the licensing process. Ministry staff advised Planning staff that the Ministry cannot comment on potential applications until zoning confirmation is provided through their application system. With the existing V-3 zoning currently in place, which does not list a daycare centre as a permitted use, the landowner would not be able to submit an application to the Ministry for commenting and determination if a licence may be issued or not for a daycare. Based on the communicated stance by the Ministry, allowing a daycare centre as a permitted use would allow the applicant to proceed in the process of applying to the Ministry and receive a determination whether or not a licence may be granted.

As previously outlined, the subject lands were subject to Variance Application A09-20, which was granted in 2021. The proposal at that time, which was a four-unit commercial plaza, required a minimum of 58 parking spaces, however, the Committee of Adjustment granted a variance to permit a minimum of 46 parking spaces. Additionally, a variance was approved in order to recognize the existing deficient lot depth of 50.3 (165 ft) whereas a minimum 92.5 m (303.5 ft) lot depth is required. Should Township Council ultimately approve the subject Zone Change Application, Planning staff recommend including a special provision in the amending by-law to recognize the existing deficient lot depth, which was previously approved for a variance.

It is Planning staff’s opinion that the application to amend the existing ‘V-3’ zone is consistent with the policies of the Provincial Planning Statement and maintains the general intent and purpose of the Official Plan regarding the Village Core designation and can be supported.

## **RECOMMENDATIONS**

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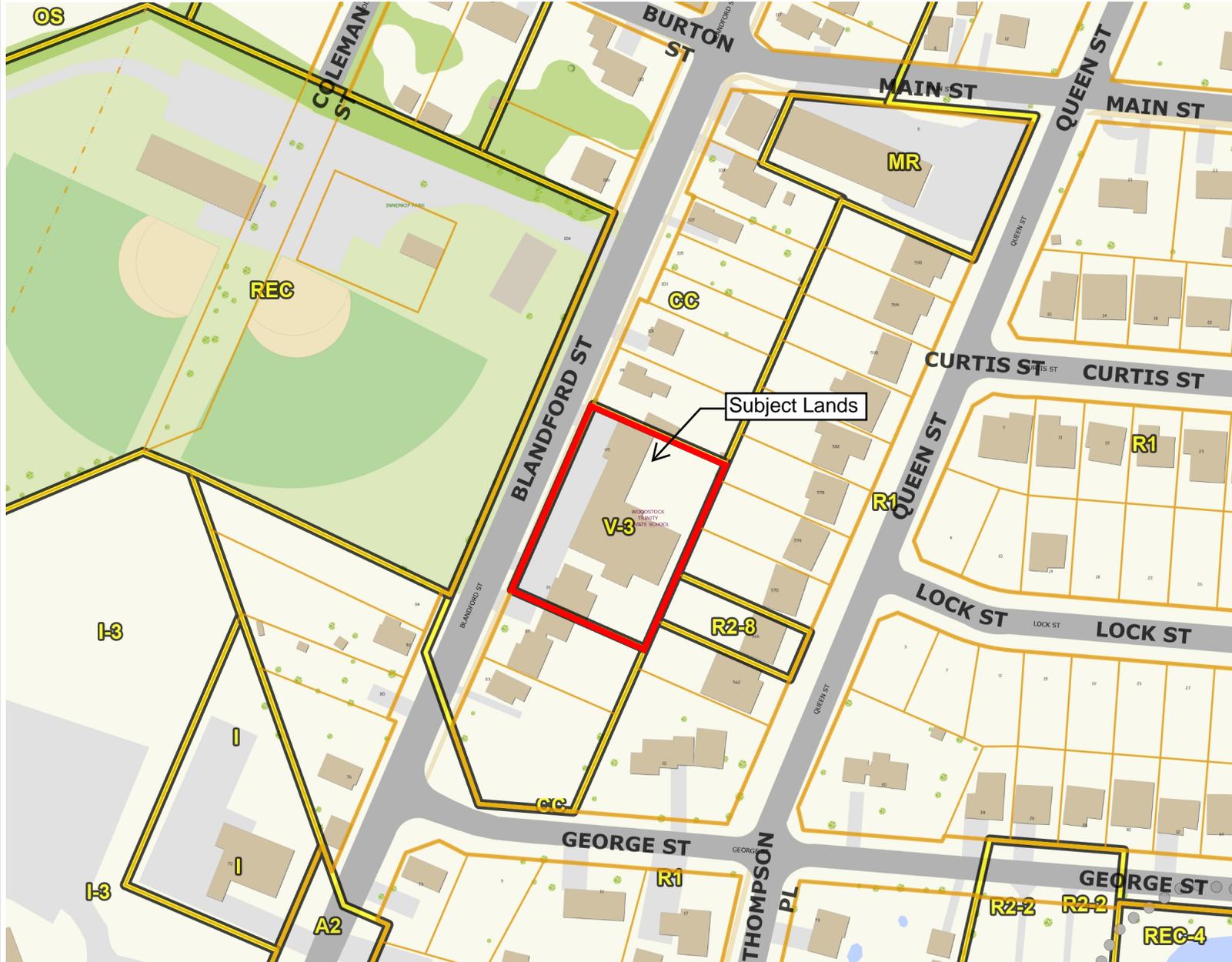
**THAT, the Council of the Township of East Zorra-Tavistock approve the Zone Change Application submitted by Naval Investments Inc. (File No. ZN 2-25-08) whereby a text amendment to the existing ‘Special Village Zone (V-3)’ is proposed in order to facilitate a daycare centre, reduce loading space requirements, and recognize the existing lot depth for the lands legally described as Lots 7 & 8, Plan 80; Part Lot 9, Concession 17 (East Zorra) As In 449311; Part Lot 9, Plan 80, Part 2, 41R-4441, and municipally addressed as 91 Blandford Street.**

## **SIGNATURES**

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**Authored by:** Original Signed By Dustin Robson, MCIP, RPP  
Development Planner

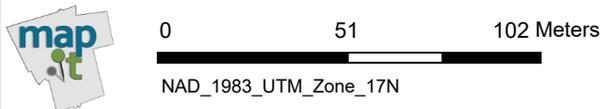
**Approved for submission:** Original Signed By Eric Gilbert, MCIP, RPP  
Manager of Development Planning



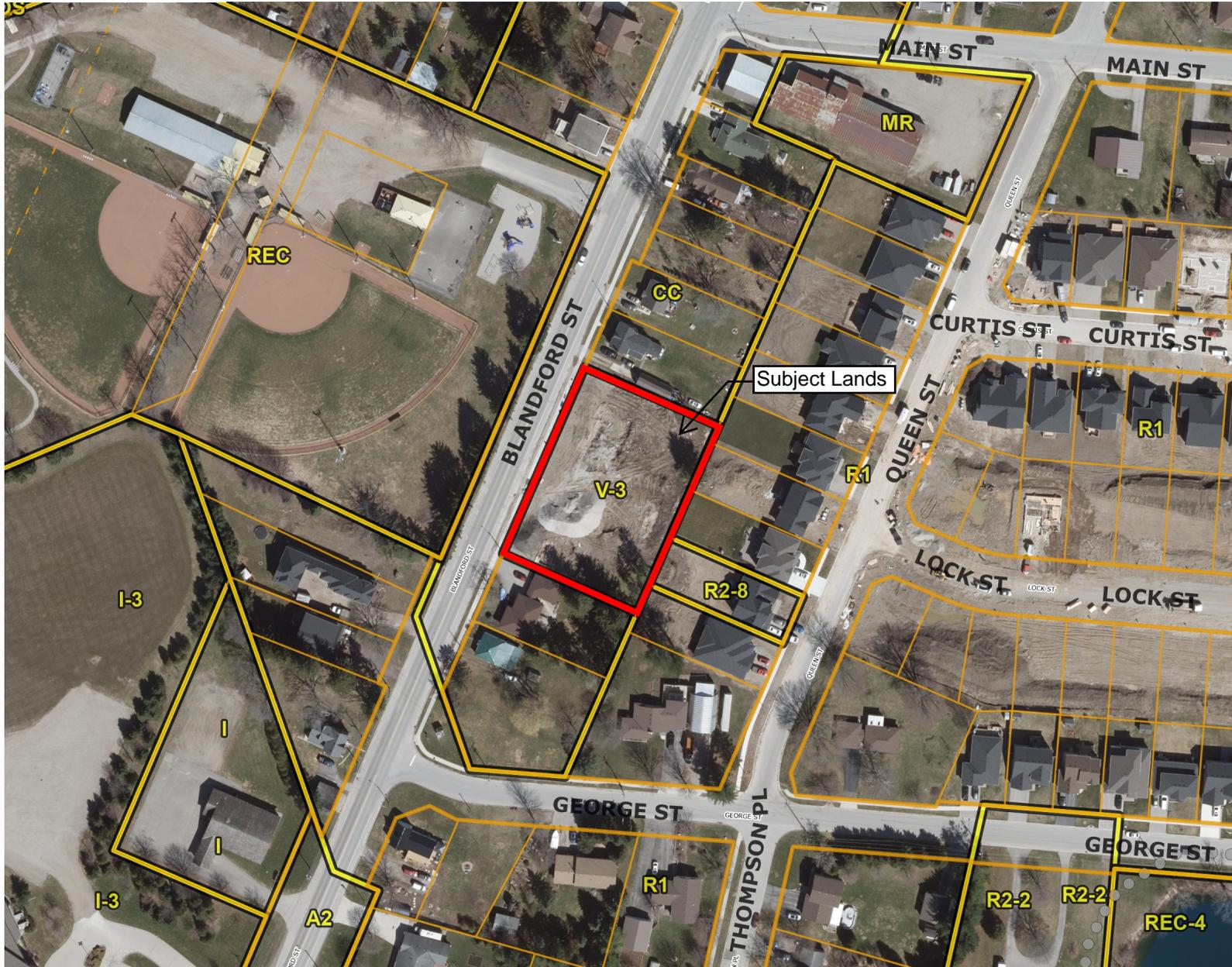
**Legend**

- Parcel Lines**
  - Municipal Boundary
  - Property Boundary
  - - - Assessment Boundary
  - Road
  - Unit
- Zoning Floodlines**
  - ◆ 100 Year Flood Line
  - ▲ 30 Metre Setback
  - Conservation Authority Regulation Limit
  - Regulatory Flood And Fill Lines
- Land Use Zoning (Displays 1:16000 to 1:500)

**Notes**



This map is a user generated static output from an Internet mapping site and is for reference only. Data layers that appear on this map may or may not be accurate, current, or otherwise reliable. This is not a plan of survey



**Legend**

- Parcel Lines**
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- Land Use Zoning (Displays 1:16000 to 1:500)

**Notes**



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NAD\_1983\_UTM\_Zone\_17N

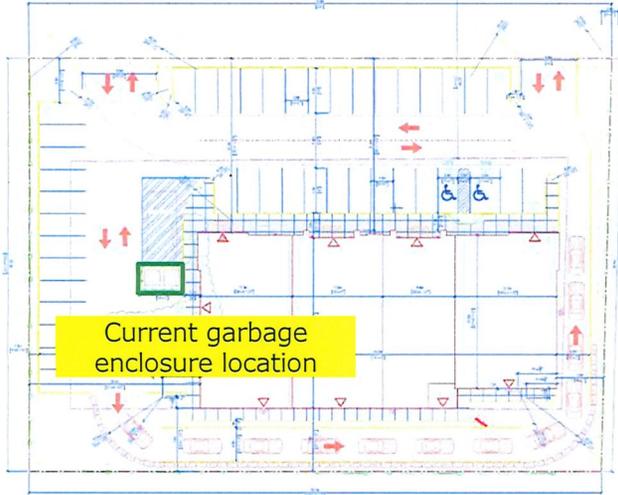


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December 4, 2025

## Proposed Layout For Day Care Play Area

### <Current layout>



Current garbage enclosure location

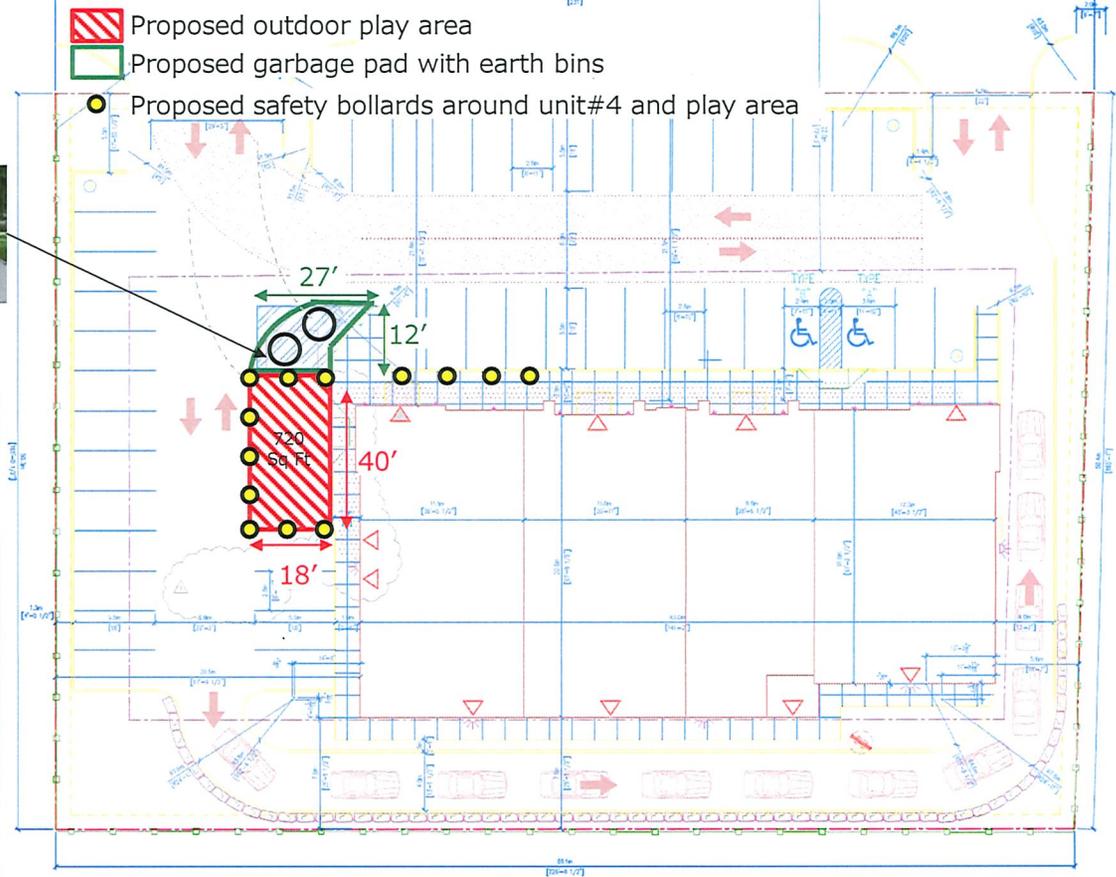


Earth bins – cleaner solution



Replace with earth bins, no enclosure

### <Proposed layout>



**Remove enclosure, move garbage bins location to front with new concrete pad addition, replace roll away bins with earth bins and install an outside play area with fence on hatched area beside unit#4 as shown above.**

**From:**  
**To:** [Dustin Robson](#)  
**Subject:** RE: Application for Zone Change - ZN 2-25-08 (Naval Investments Inc.)  
**Date:** Wednesday, December 10, 2025 6:34:28 PM

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Hello Dustin,

Thank you for your email. Please note that the Ministry cannot review a new application until the applicant has submitted zoning confirmation in the Child Care Licensing System, verifying that the premise is zoned for child care use. In this instance, this individual must submit a new licence application specific to the Innerkip location, as the existing application in our system pertains to their previously proposed site in Tillsonburg.

There are several factors that determine whether a new licence can be issued. The applicant will need to provide multiple documents, including fire, health, and building approvals. In addition to these approvals and other required supporting documents, the applicant must also demonstrate how they will implement safety measures related to the parking lot and ensure the safe transition of children to and from the playground.

At this time, we are unable to comment on the proposed outdoor area. Furthermore, we cannot confirm or guarantee that a licence will be issued until all required documents have been submitted through the application process and deemed satisfactory.

Please feel free to reach out if you have any other questions.

Warm regards,

**Taylor Armstrong**

Program Advisor | Southwest Region

Licensing and Inspections Unit | Child Care Branch



**St. Thomas Site**  
Administrative Office  
1230 Talbot Street  
St. Thomas, ON  
N5P 1G9

**Woodstock Site**  
410 Buller Street  
Woodstock, ON  
N4S 4N2

December 11, 2025

Community Planning Office  
Box 1614, 21 Reeve St.  
Woodstock ON N4S 7Y3

Attention: Dustin Robson

RE: Application for Zone Change - ZN 2-25-08 (Naval Investments Inc.)

This letter acknowledges receipt of the Application for Zone Change of December 3, 2025 with reference to the above premises/property. Public Health reviews these applications using the best available evidence regarding land use planning, zoning, and health protection.

A review of the application provides the following:

- ( ) 1. The application contains information that Public Health is not able to comment on.
- ( ) 2. Public Health has no objection to the content of the application as it currently stands.
- (X) 3. Public Health provides the attached letters for comments on the application.
- ( ) 4. Built Environment and Healthy Public Policy have no objection to the content of the application as it currently stands.

Please note that items marked with an "X" are applicable to this application as it currently stands. Should there be amendments to the application, please forward them to Public Health for further assessment.

Sincerely,

Allison McIntosh  
Public Health Inspector  
Environmental Health

Robert Northcott  
Health Promoter  
Built Environment and Healthy Public Policy

**Disclaimer:**

These comments are provided by Southwestern Public Health (SWPH) at the request of the municipality with the decision-making power over this land use planning/zoning application. SWPH is not a decision maker on this application and its comments are made solely with regard to SWPH's role as a public body with an interest in the potential public health impacts of this application and for no other purpose.

December 11<sup>th</sup>, 2025

Community Planning Office  
Box 1614, 21 Reeve Street  
Woodstock, N4S 7Y3

**Re. Application for Zone Change - ZN 2-25-08 (Naval Investments Inc.)**

Thank you for the opportunity to provide review and comments on these documents regarding this Zone Change Application for 91 Blandford Street, East Zorra-Tavistock.

Given the nature of this application, we would like to highlight the recommendations in the attached letter from the Ministry of Education regarding parking lot safety changes for childcare settings. Specifically, we would like to emphasize the importance of appropriate safety measures in areas that are directly adjacent to childcare facilities. An existing business in this plaza makes use of a restaurant drive-through in this location, while the proposed site layout includes safety bollards around a portion of unit #4 and the play area, additional safety measures in alignment with what is discussed in the ministry letter should be considered for the portion of this location that is adjacent to the drive-through.

Thank you again for the opportunity to provide our input on these documents.

Sincerely,

Robert Northcott & Allison McIntosh

**Ministry of Education**

Minister

315 Front Street West  
Toronto ON M7A 0B8

**Ministère de l'Éducation**

Ministre

315, rue Front Ouest  
Toronto ON M7A 0B8



September 15, 2025

Good afternoon,

Following the tragic incident at a child care centre in Richmond Hill last week, our government is proposing immediate changes to better safeguard children and staff in child care centres across the province.

Effective immediately:

- **All licensed child care centres in Ontario are to prevent the use of parking spaces that pose a risk to children's safety:** Any parking spaces that are directly adjacent to child care facilities (e.g., entryways, playgrounds, exterior walls of program rooms, windows, or areas where children gather), with the exception of accessible spaces, should be blocked off and not used until additional safety measures have been put in place. You may wish to use pylons, signage, temporary barriers or staff vehicles to block these parking spaces and keep them inaccessible during the hours of child care operation. Where a purpose-built vehicle barrier is already installed and provides sufficient protection, these adjacent parking spaces may continue to be used. This applies to all child care facilities with the exception of those located in private residences.
- **All licensees are to speak to their landlord:** Where you do not control the parking spaces adjacent to your facility, you are to connect with your landlord immediately and discuss the measures that can be put in place to better protect children at your centre.

We expect all licensees to make every effort to implement these safety measures promptly. If there are other areas of your child care facility that may pose a possible risk, such as located near driveways or roundabouts, please use your best judgement to assess and determine if additional safety measures may be needed.

My ministry will be working to identify any vulnerabilities and take necessary actions that may include requiring permanent safety barriers, such as bollards, planters, elevated curbs and other physical infrastructure, to be installed in high-risk areas directly adjacent to early years settings.

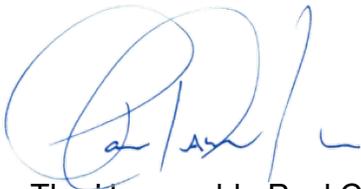
We recognize that implementation of a requirement like this may be challenging in some circumstances due to the physical layout of your space, lease provisions, or municipal by-laws. We are actively exploring all options to make it as easy as possible for licensees to install these barriers. This includes any necessary legislative or regulatory changes to remove municipal or landlord restrictions that currently prevent the installation of protective barriers.

Our goal is to ensure that every child care centre can enhance the safety of their facility without encountering unnecessary opposition. If you come across any resistance or obstacles, I ask that you please report this to the ministry and we will work with you to address it.

We will provide more guidance and information as it becomes available. If you have questions or concerns about the immediate measures, please contact the Child Care Helpdesk at [childcare\\_ontario@ontario.ca](mailto:childcare_ontario@ontario.ca).

Thank you for your continued commitment to ensuring safety across our child care system.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Paul Calandra', with a large, stylized initial 'P'.

The Honourable Paul Calandra  
Minister of Education